

---

**LOTTERY GRANTS**

**REPORT ON THE  
STATEMENT OF INTENT**

**2004/05 – 2007/08**

**For The Period Ending 31 December 2004**

---



---

**Table Of Contents**


---

<b>Report Against Strategic Priorities.....</b>	<b>3</b>
<b>Outcome 1: An improved Relationship with local government .....</b>	<b>3</b>
<b>Outcome 2: Benefit from relationships with other community grant-makers.....</b>	<b>3</b>
<b>Outcome 3: Improved Lottery grants structure and processes.....</b>	<b>3</b>
<b>Outcome 4: An improved ability for Lottery grants to respond to local need .....</b>	<b>4</b>
<b>Outcome 5: Encourage a more proactive and strategic approach to Lottery grant-making .....</b>	<b>4</b>
<b>Outcome 6: Increase responsiveness to iwi, hapū, Māori organisations, Pacific and ethnic communities .....</b>	<b>5</b>
<b>Outcome 7: Support Māori, iwi, hapū self determination .....</b>	<b>5</b>

---

## Report Against Strategic Priorities

---

The key strategic outcomes sought by the Board, and activities and milestones to achieve them, are presented here,

### **Outcome 1: An improved Relationship with local government**

Meet with local government representatives in order to share information about funding priorities and identify mutually agreed areas for collaboration.

<i>Milestone</i>	<i>Update against milestone</i>
Meet with local government representatives before 30 June 2005.	Met: Representative from Local Government Policy presentation at the June 2004 PMPAG meeting.

### **Outcome 2: Benefit from relationships with other community grant-makers**

Meet with other community grant-makers in order to share information about funding priorities and identify mutually agreed areas for collaboration

<i>Milestone</i>	<i>Update against milestone</i>
Meet with other community grant-makers by 30 June 2005.	Met: Representatives of the LGB, Presiding Members and Lottery Policy attended the Third Funding Forum, April 2004.  LGB and Lottery Policy representatives attended the Philanthropy New Zealand Conference, November 2004.

### **Outcome 3: Improved Lottery grants structure and processes**

Develop and implement a Lottery structure and processes that bring decision-making closer to the community, allow for a balance between co-ordinating national grants and responding to local need, reduce overheads in the context of declining Lottery profits, reduce and simplify processes, increase accessibility, and ensure consistency in decision-making.

<i>Milestone</i>	<i>Update against milestone</i>
New structure designed and implemented by 30 June 2004.	New structure in place by 30 June 2004.
Grants Online project (to allow for applications to be submitted online, so streamlining the grant process and reducing administration overheads) fully implemented by 30 June 2005 with social sector communities (Youth, Welfare, and Seniors) being online from 17 November 2003.	Grants Online went live on 17 November 2004 allowing social sector applications to be submitted electronically.  Non-social sector applications will be staged into GOL throughout the second half of this calendar year.

#### **Outcome 4: An improved ability for Lottery grants to respond to local need**

Board policies and allocations will be based on good information and analysis to enable committees to be responsive to local need.

<i>Milestone</i>	<i>Update against milestone</i>
The Board will develop and implement strategies and systems to generate information and knowledge to inform LDC policies by 30 June 2005.	New template for Strategic Plan Monitoring Reporting drafted.

#### **Outcome 5: Encourage a more proactive and strategic approach to Lottery grant-making**

New legislation provides the Board with a clear governance role. Developing policies and strategies to move to a focus on outcomes is a priority.

<i>Milestone</i>	<i>Update against milestone</i>
<p>Develop policy for LDCs on Lottery grants outcomes and how to ensure an outcomes focus in their decision-making by 30 June 2005 including:</p> <ul style="list-style-type: none"> <li>• Reviewing the monitoring reports received at each Board meeting in light of the outcomes sought from Lottery grants</li> <li>• Utilising the information available on Grants Online to monitor progress towards outcomes</li> <li>• Making recommendations to LDCs on their performance against outcomes as required</li> <li>• Plan for equitable distribution of funds with a 'needs-based' funding formula for allocations to the LDCs in 2005/2006.</li> </ul>	<p>Quarterly monitoring reports provide information about compliance levels that can contribute to decision-making about outcomes from grants.</p> <p>LG&amp;C have been managing significant change to the committee structures and processes with the release of the Future Directions programme and Grants Online launch. It has been agreed to delay the implementation of managing for outcomes until the 2006 financial year. The move towards outcomes will be introduced over a transition period and work has commenced to review data capture and establish draft outcome statements.</p> <p>Work has commenced on determining allocations for 2005/2006 funding year. Awaiting information from the New Zealand Lotteries Commission on level of funding available before finalising statutory body and committee allocations. Allocation decisions will be made by the Lottery Grants Board at its meeting on 4 May 2005.</p>

**Outcome 6: Increase responsiveness to iwi, hapū, Māori organisations, Pacific and ethnic communities**

<i>Milestone</i>	<i>Update against milestone</i>
Ensure all new LDC members undertake Treaty of Waitangi and cultural awareness training by 30 June 2005.	Training for Lottery committee members has been focused on the changes brought about from the Lottery future directions project. Work has commenced on the development of an appropriate Treaty of Waitangi and Pacific cultural awareness training but due to budget constraints and resourcing issues this training is not likely to occur in this financial year.
Ensure all new LDC members have participated in Pacific cultural awareness training by 30 June 2005.	
Evaluate whether the Pacific Provider Development Subcommittee has achieved its objectives by 30 June 2004.	A review of the Pacific Provider Development Fund was carried out by 30 June 2004 and presented to the Board for consideration at its meeting in August 2004. Consequently, work is being undertaken to modify the Fund and address issues raised as a result of the review. The PPDF 2004 – 2005 funding allocation was to be held over pending this further work.
Develop strategies to improve the Board's responsiveness to ethnic communities by 30 June 2005.	Some options for other ethnic groups were considered as part of the PPDF review. However, currently other ethnic groups will be considered separately.
Utilising Grants Online, review application data and develop an appropriate promotional strategy by 30 June 2005.	A communications strategy will be developed and implemented for Grants Online Phase II, which will include raising awareness of the site and its application facilities.

**Outcome 7: Support Māori, iwi, hapū self determination**

<i>Milestone</i>	<i>Update against milestone</i>
Undertake a review of all Lottery policies to ensure Lottery grants support Māori, iwi and hapū self-determination (services for Māori and increasingly delivered by Māori) by 30 June 2005.	A review of the Lottery policies to ensure Lottery grants support Māori, iwi and hapū self-determination has been postponed until the changes from the implementation of Lottery Future Directions policy changes can be fully appreciated.